

Grand Challenges Canada
Grands Défis Canada

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Grand Challenges Canada®
Grands Défis Canada

Financial Statements

Grand Challenges Canada

March 31, 2023

Independent auditor's report

To the Board of Directors of
Grand Challenges Canada

Opinion

We have audited the financial statements of **Grand Challenges Canada** [the "Organization"], which comprise the statement of financial position as at March 31, 2023, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young LLP

Chartered Professional Accountants
Licensed Public Accountants

Toronto, Canada
June 20, 2023





GRAND CHALLENGES CANADA

STATEMENT OF FINANCIAL POSITION

As at March 31

	2023	2022
	\$	\$
ASSETS		
Current assets		
Cash and cash equivalents	75,172,313	43,542,763
Due from University Health Network <i>[note 3]</i>	1,145,470	972,371
Accounts receivable <i>[note 15[b]]</i>	1,057,789	1,212,372
Contributions receivable	1,049,864	985,579
Prepaid expenses and deposits	80,358	73,475
Total current assets	78,505,794	46,786,560
Investments <i>[note 4]</i>	17,005,792	16,677,368
Capital assets, net <i>[note 5]</i>	15,644	34,849
	95,527,230	63,498,777
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued liabilities	5,789,945	6,762,860
Deferred contributions <i>[note 6]</i>	69,628,251	35,785,561
Total current liabilities	75,418,196	42,548,421
Commitments and contingencies <i>[notes 4, 12, 13 and 14]</i>		
Net assets		
Internally restricted <i>[note 11]</i>	20,109,034	20,950,356
	95,527,230	63,498,777

See accompanying notes

On behalf of the Board:

Director  Director 



GRAND CHALLENGES CANADA

STATEMENT OF OPERATIONS

Year ended March 31

	2023	2022
	\$	\$
REVENUE		
Grant <i>[notes 6 and 7]</i>	48,991,243	44,936,774
Interest <i>[note 8]</i>	467,761	188,697
Other <i>[note 9]</i>	667,097	6,146,395
Total Revenue	50,126,101	51,271,866
EXPENSES		
Programs		
Issued grants	30,978,015	29,343,090
Innovator write-offs <i>[note 16]</i>	132,862	561,861
Non-grant projects	1,671,643	1,091,896
Donations to GCC Foundation <i>[note 15]</i>	—	3,624,000
	32,782,520	34,620,847
Program support activities	3,102,209	2,758,160
Program support activities – operations		
Personnel	8,397,910	7,391,935
Materials and supplies	187,632	179,919
Equipment and infrastructure	392,321	406,842
Due diligence, travel and results management	1,119,463	390,625
	10,097,326	8,369,321
Operations		
Personnel	3,021,085	2,466,592
Materials and supplies	333,741	282,096
Equipment and infrastructure	281,135	232,912
Due diligence and travel	387,535	164,470
Fundraising and strategic advisory	39,181	53,389
Unrealized loss on investments	932,289	471,416
Impairment on investments (recovery)	(9,598)	106,967
Total Expenses	50,967,423	49,526,170
Excess (deficiency) of revenue over expenses for the year	(841,322)	1,745,696

See accompanying notes



GRAND CHALLENGES CANADA

STATEMENT OF CHANGES IN NET ASSETS

Year ended March 31

	2023		
	Unrestricted	Internally	Total
	\$	restricted	\$
		\$	\$
Balance, beginning of year	—	20,950,356	20,950,356
Deficiency of revenue over expenses for the year	(841,322)	—	(841,322)
Interfund transfer [note 11]	841,322	(841,322)	—
Balance, end of year	—	20,109,034	20,109,034

	2022		
	Unrestricted	Internally	Total
	\$	restricted	\$
		\$	\$
Balance, beginning of year	—	19,204,660	19,204,660
Excess of revenue over expenses for the year	1,745,696	—	1,745,696
Interfund transfer [note 11]	(1,745,696)	1,745,696	—
Balance, end of year	—	20,950,356	20,950,356

See accompanying notes



GRAND CHALLENGES CANADA

STATEMENT OF CASH FLOWS

Year ended March 31

	2023	2022
	\$	\$
OPERATING ACTIVITIES		
Excess (deficiency) of expenses over revenue for the year	(841,322)	1,745,696
Add (deduct) non-cash items		
Amortization of capital assets	19,205	33,248
Additions to investments	(1,251,115)	(14,218,542)
Unrealized loss (gain) on investments	(9,598)	471,416
Impairment of investments	932,289	106,967
Changes in non-cash working capital balances related to operations		
Decrease (increase) in due from University Health Network	(173,099)	252,554
Decrease in accounts receivable	154,583	8,184
Decrease (increase) in contributions receivable	(64,285)	1,655,204
Decrease (increase) in prepaid expenses and deposits	(6,883)	48,952
Decrease in accounts payable and accrued liabilities	(972,915)	(674,159)
Increase in deferred contributions	33,842,690	19,546,607
Cash provided by operating activities	31,629,550	8,976,127
INVESTING ACTIVITIES		
Additions to capital assets	—	(8,200)
Cash used in investing activities	—	(8,200)
Net increase in cash during the year	31,629,550	8,967,927
Cash and cash equivalents, beginning of year	43,542,763	34,574,836
Cash and cash equivalents, end of year	75,172,313	43,542,763

See accompanying notes

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

1. PURPOSE OF THE ORGANIZATION

Grand Challenges Canada [the “Organization”] is dedicated to supporting Bold Ideas with Big Impact®. Funded by the Government of Canada and other partners, the Organization funds innovators working in low- and middle-income countries, conflict settings, and Canada. The bold ideas of the Organization supports integrated science and technology, social and business innovation – known as Integrated Innovation®.

The Organization works closely with Global Affairs Canada and a range of other public, private and philanthropic funders, to catalyze scale, sustainability and impact. The Organization’s office is hosted in Toronto.

The Organization was incorporated as Grand Challenges Canada on March 19, 2008 under the *Canada Corporations Act* as a corporation without share capital. The Organization continued its incorporation under the *Canada Not-for-profit Corporations Act* on January 29, 2014. The Organization is a not-for-profit organization within the meaning of the *Income Tax Act* (Canada).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Revenue recognition

The Organization follows the deferral method of accounting for contributions, which include grants. Contributions are recognized in the accounts when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are deferred when initially recorded in the accounts and recognized as revenue in the year in which the related expenses are recognized.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES [continued]

Project payments

All contractual project payments are subject to the provision of funds by donor partners. They are recorded as an expense when approved and when innovators meet all terms and conditions of the agreements. Refunds on previously disbursed project agreements are credited against the current year expenses when the project is active or to other income when the project is closed.

Non-grant projects

The Organization provides funding for projects in the form of loans receivable, convertible loans and repayable grants [“non-grant projects”]. Loans and repayable grants are advanced to borrowers in tranches, subject to the satisfaction of certain terms and conditions, including milestone events. Loans and repayable grants are repayable at maturity or over a repayment period, and may bear interest. Certain loan agreements include a provision that permits the Organization to convert the outstanding principal amount of a loan into authorized equities of the borrower.

The degree of certainty that economic benefits [i.e., interest, repayment of funds or fair value of equities on converted loans] related to non-grant projects will flow to the Organization is insufficient to warrant the recognition of these non-grant project payments as assets when issued. Therefore, non-grant project payments are expensed as they are incurred.

Interest earned or the return of funds from non-grant projects are recognized when funds have been received or are receivable, reasonably estimable and there is reasonable assurance of collection. Equities received on conversion of loans are recorded on the transaction date. Interest received is recorded as interest revenue in the statement of operations. The return of funds and fair value of equities on converted loans are recorded as other revenue in the statement of operations. To the extent the future use of assets arising from the foregoing require approval from the funder or are restricted by the funder, they are recorded as deferred contributions.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES [continued]

Financial instruments

Investments reported at fair value consist of equity instruments that are quoted in an active market as well as investments in pooled funds that the Organization designates upon purchase to be measured at fair value.

Alternative investments are valued by the investment managers of these investments who perform valuations on the underlying investments on a quarterly basis. The value of these investments is recorded using the most recently available quarterly information from the fund manager adjusted for transactions to the year-end date, which approximates fair value. Because these interests are not readily traded, their estimated values are subject to uncertainty and, therefore, may differ from the values that would have been used had a ready market for such interests existed.

Other investments consist of common and preferred shares in private enterprises, which are recorded at fair market value on the date of conversion and subsequently measured at cost, less any provision for impairment.

Transaction costs are recognized in the statement of operations in the period they are incurred.

Other financial instruments, including accounts and contributions receivable and accounts payable and accrued liabilities, are initially recorded at fair value and subsequently measured at cost, net of any provision for impairment.

Cash and cash equivalents

Cash and cash equivalents consist of cash on deposit and short-term investments with a short term to maturity of approximately three months or less from the date of purchase. Short-term investments are recorded at cost plus accrued interest, which approximates fair value.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES [continued]

Capital assets

Capital assets are recorded at cost and amortized over their estimated useful lives on a straight-line basis. The estimated useful life of each asset class is as follows:

Tangible

Computer equipment	3 years
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Intangible

Software	5 years
Website	3 years

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not contribute to the Organization's ability to provide goods and services. Any impairment results in a write-down of the asset and an expense in the statement of operations. An impairment loss is not reversed if the fair value of the related asset subsequently increases.

Net assets

The Organization's net assets consist of the accumulation of revenue over expenditures from operations and include unrestricted and internally restricted amounts for special purposes and reserved amounts as approved by the Board of Directors.

Related entities

The Grand Challenges Canada Foundation [the "Foundation"], a controlled registered charity, is not consolidated. Instead, the Organization has chosen to provide summarized financial information [note 15].

3. DUE FROM UNIVERSITY HEALTH NETWORK

The Organization has an agreement with the University Health Network for human resources and administrative services provided by the University Health Network. The settlement of accounts between the University Health Network and the Organization is done on a regular basis. Amounts are non-interest bearing.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

4. INVESTMENTS

Investments, at fair value, consist of the following:

	2023	2022
	\$	\$
Investment in pooled funds	13,538,181	13,528,584
Social Impact Investments in private enterprises	1,997,954	2,930,242
Investment in a global health impact fund	1,469,657	218,542
	17,005,792	16,677,368

The Organization's investment, supporting the operation / wind-down reserves, in pooled funds consists of cash and cash equivalents, fixed income and Canadian, United States and other international equities.

The Organization has invested \$1,124,454 USD [\$1,469,657 CAD] of its total commitment of \$2,500,000 USD in a global health impact fund.

5. CAPITAL ASSETS

Capital assets consist of the following:

	Cost	2023 Accumulated amortization	Net book value
	\$	\$	\$
Tangible			
Computer equipment	46,739	43,169	3,570
Intangible			
Software	500,495	500,495	—
Website	222,227	210,153	12,074
	769,461	753,817	15,644

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

5. CAPITAL ASSETS [continued]

	Cost	2022 Accumulated amortization	Net book value
	\$	\$	\$
Tangible			
Computer equipment	46,739	37,081	9,658
Intangible			
Software	500,495	500,495	—
Website	222,227	197,036	25,191
	769,461	734,612	34,849

6. DEFERRED CONTRIBUTIONS

Deferred contributions represent unspent resources externally restricted for expenses in future years. Changes in the deferred contributions balance are as follows:

	2023	2022
	\$	\$
Balance, beginning of year	35,785,561	16,238,954
Amounts received during the year	81,965,498	64,009,136
Contributions receivable	868,435	474,245
Interest earned on funds received in advance	390,821	87,580
Amounts recognized as revenue during the year		
Grant revenue [note 7]	(48,991,243)	(44,936,774)
Interest [note 8]	(390,821)	(87,580)
Balance, end of year	69,628,251	35,785,561



NOTES TO FINANCIAL STATEMENTS

March 31, 2023

7. GRANT REVENUE

The Organization is funded by numerous funding agreements over varying time periods. Grant revenue recognized in the current year is from the following sources:

	2023	2022
	\$	\$
Global Affairs Canada – Institutional Support Grant	26,753,182	16,159,133
Global Affairs Canada – Maternal, Newborn and Child Health	6,963,702	11,443,098
U.S. Agency for International Development	3,842,539	3,378,867
Department of Health and Social Care – Global Mental Health Foreign, Commonwealth & Development Office – UK – Humanitarian	2,701,525	3,236,659
Fondation Botnar	1,987,932	2,059,072
Women and Gender Equality Canada	1,308,014	—
Dutch Government Stabilisation and Humanitarian Aid Department	1,287,384	1,601,077
Indigenous Services Canada	1,043,745	2,446,387
Norwegian Agency for Development Cooperation	746,916	255,641
Department of Health and Social Care – Global Mental Health – Being	742,437	526,742
World Organisation for Animal Health (OIE)	360,874	—
ELMA Foundation	310,595	—
Bill and Melinda Gates Foundation	52,797	325,676
Other	39,681	454,190
	849,920	3,050,232
	48,991,243	44,936,774

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

8. INTEREST REVENUE

Interest revenue includes interest earned on funds received in advance and from non-grant projects.

	2023	2022
	\$	\$
Interest from funds received in advance <i>[note 6]</i>	390,821	87,580
Interest from non-grant projects <i>[note 10]</i>	76,940	101,117
	467,761	188,697

9. OTHER REVENUE

Other revenue includes repayment of loans from non-grant projects *[note 10]*, and other sources of funding that supported program support activities and operations:

	2023	2022
	\$	\$
Non-grant projects <i>[note 10]</i>	229,353	6,019,205
Other contributions	437,744	127,190
	667,097	6,146,395

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

10. NON-GRANT PROJECTS

Payments received for non-grant projects include the following:

	2023	2022
	\$	\$
Interest	175,482	234,272
Less amounts related to externally restricted funds	(98,542)	(133,155)
Interest related to unrestricted funds <i>[note 8]</i>	76,940	101,117
Return of investment contribution	175,723	5,719,447
Loan repayments	1,161,753	1,070,539
	1,337,476	6,789,986
Less amounts related to externally restricted funds	(1,108,123)	(770,781)
Other revenue <i>[note 9]</i>	229,353	6,019,205

In 2013, the Organization made an investment contribution to the Global Health Investment Fund, a partially guaranteed fund designed to catalyze investment activity that can deliver innovations to address urgent global health challenges and improve livelihoods around the world. Since there was no certainty about the timing of the return on invested capital, no value was attributed to the investment when made in 2013 and the contribution was expensed. During fiscal year 2021–2022, the Organization received \$5,719,447 from its investment contribution to the Global Health Investment Fund.

11. INTERNALLY RESTRICTED NET ASSETS

During the year ended March 31, 2023, the Board of Directors approved a transfer of \$841,322, from internally restricted net assets to unrestricted net assets [2022 - a transfer of \$841,322, from internally restricted net assets to unrestricted net assets].

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

12. FUNDING COMMITMENTS

The Organization has commitments to make funding payments to various organizations subject to funding being provided by the Government of Canada and other donor partners, and subject to compliance by recipients with the terms and conditions of funding agreements.

Funding payments payable to various organizations are as follows:

	\$
2024	16,863,029
2025 and future year(s)	11,643,426
	28,506,455

13. LEASE COMMITMENTS

The future minimum annual lease payment for operating leases is as follows:

	\$
2024	222,930

14. CONTINGENCIES

The Organization is required to adhere to the terms and conditions under its funding agreements and is routinely subject to external audits in respect of these agreements. Where a potential liability is likely and able to be estimated, management has recorded its best estimate of the liability. When indeterminable, no liability is recorded. Any additional losses will be recorded in the year during which the liability is able to be estimated or adjustments to the amount recorded are determined to be required.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

15. RELATED ENTITIES

[a] The Foundation was incorporated as a corporation without share capital under the *Canada Not-for-profit Corporations Act* and is a registered charity within the meaning of the *Income Tax Act (Canada)*. The purpose of the Foundation is to receive donations that will be used to relieve poverty and promote health consistent with its charitable purposes.

The Organization has the ability to elect the majority of the Foundation's directors. As such, the Foundation is a controlled not-for-profit charitable entity.

The Foundation prepares its financial statements in accordance with Part III of the *CPA Canada Handbook – Accounting*, which sets out generally accepted accounting principles for not-for-profit organizations in Canada.

[b] The Organization provides the Foundation with office space at no cost. Certain other costs are paid by the Organization and are reimbursed by the Foundation. As at March 31, 2023, \$41,950 [2022 – \$114,788] was due from the Foundation. Amounts due to/from the Foundation are unsecured with no fixed terms of repayment.

[c] The summarized financial statements of the Foundation are as follows:

	2023	2022
	\$	\$
Total assets	4,564,039	3,737,825
Total liabilities	(4,258,381)	(3,241,788)
Fund balance	305,658	496,037
Total revenue	35,291	614,035
Total expenses	(225,670)	(117,998)
Excess (deficiency) of expenses over revenue for the year	(190,379)	496,037

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

16. INNOVATOR WRITE-OFFS

The Organization is required by a funder agreement to disclose the innovators' write-offs in specific categories.

Innovators' write-offs for the years ended March 31, 2023 and 2022 resulting from potential mismanagement of funds are as follows:

	2023	2022
	\$	\$
Innovators' ineligible expenses	95,206	379,890
Innovators' underspend not refunded	11,183	118,783
Allowance for doubtful accounts	26,473	63,188
	132,862	561,861

17. FINANCIAL INSTRUMENT RISKS

The Organization is exposed to various financial and market risks through investments and transactions in financial instruments. Most of these risks are related to investments. To manage, monitor and limit the risks related to investments, the Organization has determined an investment strategy and asset mix that reflects a total investment return consistent with capital preservation, risk tolerance and liquidity needs of the Organization. An investment policy was established to monitor and limit risks across asset classes, as well as the total portfolio. If the measured risk of the portfolio exceeds the limits set by the policy, actions will be taken to reduce the portfolio's risk.

Foreign currency risk

The Organization is exposed to currency risk with respect to the underlying investments of its pooled funds that are denominated in foreign currencies, because the fair value and future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar. The Organization mitigates its foreign currency risk exposure by investing in pooled funds, which hedge underlying foreign currency exposure to the Canadian dollar.

NOTES TO FINANCIAL STATEMENTS

March 31, 2023

17. FINANCIAL INSTRUMENT RISKS [continued]

Credit risk

The Organization is exposed to credit risk in connection with its fixed income investments because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation. To manage this risk, the Organization only invests in high quality securities.

Interest rate risk

The Organization is exposed to interest rate risk with respect to its investments in pooled funds that hold fixed income securities, because the fair value will fluctuate due to changes in market interest rates. Duration is the most common measure of the sensitivity of the price of a fixed income instrument to a change in interest rates. The Organization's portfolio managers limit the duration of the fixed income holdings in their portfolios in order to accommodate possible changes in interest rate.

Other price risk

The Organization is exposed to other market risks, including, but not limited to, changes in market prices in connection with its investments in securities, underlying investments within pooled funds, private equity and alternative investments. The Organization manages this risk by monitoring against its benchmark asset mix, which reflects the Organization's risk appetite.

18. COMPARATIVE FINANCIAL STATEMENTS

Certain comparative figures have been reclassified to conform to the current year's presentation.